3. The impact of investment



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a. The impact of IKEA's investment with regional development



Positive effects:

- Several new jobs created (270 workers employed at IKEA's factory in Orla; 90% of the workforce comes from the Podlaskie voivodship)
- Improve Orla employees' skills and experience (send them to abroad for training)
- Resource transfer effects (capital, technology and managerial skills)
- Raise wages, income and tax (tax income per inhabitant ↑ ranking 423 (2011) to 45 (2012))
- Growth regional economics

Negative effect: Environmental problems (toxic emissions released, polluted nearby rivers)

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b, Distinguish direct and indirect effects of investment

Criteria	Direct Effects	Indirect Effects
Quantity	Capital inflow;Create more job, reduce unemployment rate	 Boost related industries Labour market effects (wages and labour mobility)
Quality	Contributing to productivity growth;Change in demand for labour skills	Transfer effects: sharing experience, technology & management skills
Location	New better working places in the industries	Environmental problems

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